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- for example, long-term funding mechanisms; a diverse workforce; and infrastructure, including digital.
- for example, to what extent does it deliver economic and societal impact; does it

respond quickly to emerging opportunities and pressures. During the Covid-19 pandemic, universities were able to use QR funding to rapidly pivot their activities even

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- ¹ The Royal Society of Chemistry, Briefing: UK Research & Development Strategy, February 2021. See https://www.rsc.org/globalassets/04-campaigning-outreach/policy/uk-research-funding-policies/rsc_research_development_strategy_briefing-feb21.pdf
- ² The Royal Society of Chemistry, Science Horizons, 2019. See <https://www.rsc.org/new-perspectives/discovery/science-horizons/>
- ³ The Royal Society of Chemistry, Digital Futures, 2020. See <https://www.rsc.org/new-perspectives/discovery/digital-futures/>
- ⁴ Sâ} * {æ}, S., ±V@^ 2.1% &@æ||^} *^K , @^!^ , ä|| [~| !^•^æ!&@^!• &[{ ^ -!| [{ Ñq •]^&@ æc c@^ Ü^•^æ!&@ culture: Changing expectations conference, the Royal Society, 30 October 2018.
- ⁵ The Royal Society, The research and technical workforce in the UK, February 2021. See <https://royalsociety.org/topics-policy/publications/2021/research-and-technical-workforce-uk/>
- ⁶ The Royal Society, The British Academy, Royal Academy of Engineering, and The Academy of Medical Sciences, Investing in UK R&D, 2022. See <https://royalsociety.org/-/media/policy/Publications/2022/Investing-in-UK-RD--2022-update.pdf>
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- ⁸ The Royal Society Chemistry Survey of our chemical sciences community on their views of European Framework Programmes, February 2019.
- ⁹ Russell Group, Underpinning our world class research base: the importance of QR funding, March 2021. See <https://www.russellgroup.ac.uk/policy/policy-documents/underpinning-our-world-class-research-base-the-importance-of-qr/>
- ¹⁰ The Royal Society of Chemistry, Igniting innovation: The case for supporting UK deep tech chemistry, March 2022. See <https://www.rsc.org/new-perspectives/discovery/the-case-for-supporting-uk-deep-tech-chemistry/>
- ¹¹ Pæc~ !^, WS ±ÖËÜÜËq •@ [~|â |^c c@^ •~ }•@â}^ â}, February 2022. See https://www.nature.com/articles/d41586-022-00226-z?utm_source=Nature+Briefing&utm_campaign=00eba5fa44-briefing-dy-20220203&utm_medium=email&utm_term=0_c9dfd39373-00eba5fa44-46923966 [accessed 15 March 2022].
- ¹² The Physiological Society, The Future of Interdisciplinary Research Beyond REF 2021, November 2021. See <https://www.physoc.org/policy/research-landscape-and-funding/interdisciplinary-research/>
- ¹³ RSC response to Š [!â Ûc^! }q• !^ç!^ , [- c@^ Ü^•^æ!&@ Òç&^|lence Framework, 2016. See <https://www.rsc.org/globalassets/04-campaigning-outreach/policy/policy/research-innovation/rsc-response-stern-ref-review.pdf>
- ¹⁴ The Royal Society of Chemistry, International collaborations create chemistry, accessed 15 March 2022. See https://www.rsc.org/campaigning-outreach/policy/international_collaborations_create_chemistry/